# Exhibit 300: Capital Asset Plan and Business Case Summary Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview (All Capital Assets)

1. Date of Submission: 2010-03-17 07:30:11

2. Agency: 024

3. Bureau: 70

4. Name of this Investment: FEMA - Integrated Financial Management Information System (IFMIS) (2011)

5. Unique Project (Investment) Identifier: 024-70-01-01-01-7101-00

- 6. What kind of investment will this be in FY 2011?: Operations and Maintenance
  - Planning
  - Full Acquisition
  - Operations and Maintenance
  - Mixed Life Cycle
  - Multi-Agency Collaboration
- 7. What was the first budget year this investment was submitted to OMB? \*
- 8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap; this description may include links to relevant information which should include relevant GAO reports, and links to relevant findings of independent audits.

FEMA is currently using Integrated Financial Management Information System (IFMIS) for financial management. IFMIS was purchased by FEMA in 1993, and implemented in 1996. It is a Joint Financial Management Improvement Program (JFMIP) approved, commercial off the shelf (COTS) package that serves as FEMA\_s official accounting system. It is based on 20 year old technology, using a COBOL program modified to produce an Oracle Database and provide graphical user interface GUI input screens. It operates in a client mainframe environment, with limited capability to expand to support catastrophic disasters. Since its implementation in 1996, IFMIS has been customized and modified to meet FEMA\_s mission requirements. Because of the customizations, IFMIS software updates are difficult and expensive. Although the system has served the agency well, and has kept as up-to-date as possible through software modifications and performance enhancements a major overhaul or system replacement is necessary to meet surging high volume disaster support requirements and sustain existing unique mission requirements. A number of interfaces have been developed to support disaster missions, payroll processing, travel management, credit card transactions, procurement and other accounting related information system to automate the processing of commitments, obligations and expenditures. Any replacement system will need to address all interface issues and solutions as well as any Agency reporting requirements. The system is currently in steady state in operations and maintenance mode. 'The OCFO is conducting an assessment of various financial management systems and a Cost Benefit Analysis (CBA) to determine the direction of Financial Management at FEMA. The DHS Resource Management Transformation Office has instructed all DHS components to include in any analysis of replacement systems the use of DHS defined Centers of Excellence for existing system baselines, accounting operations and hosting options. IFMIS will continue as the system of record until a replacement system is identified and implemented. Further, to ensure an appropriate transition and disposition of IFMIS, it will continue for 18 months after the new system implementation.

a. Provide here the date of any approved rebaselining within the past year, the date for the most recent (or planned)alternatives analysis for this investment, and whether this investment has a risk management plan and risk register.

- 9. Did the Agency's Executive/Investment Committee approve this request? \* a.If "yes," what was the date of this approval? \*
- 10. Contact information of Program/Project Manager?
  - Name: \*
  - Phone Number: \*
  - Email: \*
- 11. What project management qualifications does the Project Manager have? (per FAC-P/PM)? \*
  - Project manager has been validated according to FAC-PMPM or DAWIA criteria as qualified for this investment.
  - Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
  - Project manager assigned to investment, but does not meet requirements according to FAC-P/OM or DAWIA criteria.
  - Project manager assigned but qualification status review has not yet started.
  - No project manager has yet been assigned to this investment.

## 12. If this investment is a financial management system, then please fill out the following as reported in the most recent financial systems inventory (FMSI):

Financial management system name(s)	System acronym	Unique Project Identifier (UPI) number
*	*	*

- a. If this investment is a financial management system AND the investment is part of the core financial system then select the primary FFMIA compliance area that this investment addresses (choose only one): \*
  - computer system security requirement;
  - o internal control system requirement;
  - core financial system requirement according to FSIO standards;
  - Federal accounting standard;
  - U.S. Government Standard General Ledger at the Transaction Level;
  - this is a core financial system, but does not address a FFMIA compliance area;
  - Not a core financial system; does not need to comply with FFMIA

Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

	Table 1: SUMMARY OF FUNDING FOR PROJECT PHASES (REPORTED IN MILLIONS) (Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)										
	PY1 and earlier	PY 2009	CY 2010	BY 2011	BY+1 2012	BY+2 2013	BY+3 2014	BY+4 and beyond	Total		
Planning:	*	*	*	*	*	*	*	*	*		
Acquisition:	*	*	*	*	*	*	*	*	*		
Subtotal Planning & Acquisition:	*	*	*	*	*	*	*	*	*		
Operations & Maintenance :	*	*	*	*	*	*	*	*	*		
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*		
SUBTOTAL:	*	*	*	*	*	*	*	*	*		
		Government l	FTE Costs sh	ould not be ir	ncluded in the	e amounts pro	ovided above.				
Government FTE Costs	*	*	*	*	*	*	*	*	*		
Number of FTE represented by Costs:	*	*	*	*	*	*	*	*	*		
TOTAL(inclu ding FTE costs)	*	*	*	*	*	*	*	*	*		

2. If the summary of funding has changed from the FY 2010 President's Budget request, briefly explain those changes:

\*

#### Section C: Acquisition/Contract Strategy (All Capital Assets)

1.

Table 1: Contracts/Task Orders Table												
Contract or Task Order Number	Type of Contract/Task Order (In accordance with FAR Part 16)	Has the contr act been awar ded (Y/N)	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/T ask Order	End date of Contract/T ask Order	Total Value of Contract/ Task Order (M)	Is this an Inter agen cy Acqu isitio n? (Y/N)	Is it perfo rman ce base d? (Y/N)	Com petiti vely awar ded? (Y/N)	What, if any, alternative financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contr act? (Y/N)	
HSFEHQ-07-J-001	T&M: Time & Materials	Y	2009-07-01	2009-07-01	2010-06-30	\$1.0	*	*	*	*	*	
HSFEHQ-07-J-0001	T&M: Time & Materials	Υ	2007-07-01	2007-07-01	2009-06-30	\$1.9	*	*	*	*	*	
HSFEHQ-09-F-0145	T&M: Time & Materials	Υ	2009-01-01	2009-01-01	2009-09-30	\$3.0	*	*	*	*	*	
HSFEHQ-08-F-0145	T&M: Time & Materials	Υ	2008-05-23	2008-06-01	2009-05-31	\$1.9	*	*	*	*	*	
HSFEHQ-08-F-0145	T&M: Time & Materials	Υ	2008-08-15	2008-08-15	2009-03-31	\$2.6	*	*	*	*	*	
HSFEHQ-08-F-0145	T&M: Time & Materials	Υ	2008-01-01	2008-01-01	2008-12-31	\$2.2	*	*	*	*	*	
HSFEHQ-08-J-2009	CPIF: Cost Plus Incentive Fee	Υ	2009-09-01	2009-10-01	2010-08-31	\$2.5	*	*	*	*	*	

2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:

3. Is there an acquisition plan which reflects the requirements of FAR Subpart 7.1 and has been approved in accordance with agency requirements?  $^{\ast}$ 

a.lf "yes," what is the date? \*

#### Section D: Performance Information (All Capital Assets)

		Tab	ole 1: Performano	ce Information Ta	able		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2006	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions	operators believe ifmis has processed in excess of 40,000 payment transactions per day, but measurement was not designed into legacy ifmis
2006	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	*	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day	financial processing supports 40,000 housing paments
2006	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth	operators believe ifmis can process in excess of 100,000 planning transactions per month, but measurement was not designed into legacy ifmis
2006	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface	ifmis can process 300 entries per day
2006	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds	number of transactions processedper day appear to meet thestandard, although measurement of indivu-idual transaction time was not included in legacy design.
2006	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	٠	•	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,	average processing times are 2.1 days with 98% of actions processed within 3 days
2007	Build a Nimble, Effective Emergency	*	*	number of payments ifmis processes	ifmis processes up to 40,000 payment	capacity to process 40,000 or more	operators believe ifmis has processed

		Tab	ole 1: Performano	ce Information Ta	able		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Response System and a Culture of Preparedness			within performance guidelines	requests per day.	completed payment actions	in excess of 40,000 payment transactions per day, but measurement was not designed into legacy ifmis
2007	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day	financial processing supports 40,000 housing paments
2007	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth	operators believe ifmis can process in excess of 100,000 planning transactions per month, but measurement was not designed into legacy ifmis
2007	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	•	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface	ifmis can process 300 entries per day
2007	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds	number of transactions processedper day appear to meet thestandard, although measurement of indivu-idual transaction time was not included in legacy design.
2007	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	٠	•	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,	average processing times are 2.1 days with 98% of actions processed within 3 days
2008	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions	
2008	Build a Nimble, Effective	*	*	number of financial	support processing of	financial processing	

		Tab	le 1: Performand	ce Information Ta	able		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
	Emergency Response System and a Culture of Preparedness			transactions completed timely with zero errors	40,000 housing payments per day	capacity to support 40,000 payments per day	
2008	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth	
2008	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface	
2008	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds	
2008	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,	
2009	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions	
2009	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day	
2009	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth	
2009	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	٠	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface	
2009	Build a Nimble,	*	*	elapsed time	average	average	

Table 1: Performance Information Table										
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results			
	Effective Emergency Response System and a Culture of Preparedness			required to process interfaced payment batches	transaction time should not exceed 2.16 seconds	transaction processing time should not exceed 2.2 seconds				
2009	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	•	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,				
2010	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions				
2010	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	•	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day				
2010	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth				
2010	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	•	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface				
2010	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds				
2010	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	•	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,				
2011	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions				

Table 1: Performance Information Table										
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results			
2011	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day				
2011	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth				
2011	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface				
2011	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds				
2011	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	*	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,				
2012	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions				
2012	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day				
2012	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth				
2012	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface				

		Tab	ole 1: Performano	e Information Ta	ıble		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2012	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds	
2012	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	*	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,	
2013	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions	
2013	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	٠	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day	
2013	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth	
2013	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	•	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface	
2013	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds	
2013	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	*	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,	
2014	Build a Nimble, Effective Emergency Response System and a Culture of	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions	

		Tab	ole 1: Performand	ce Information Ta	able		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2014	Preparedness  Build a Nimble,     Effective     Emergency     Response     System and a     Culture of     Preparedness	•	•	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day	
2014	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness		*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth	
2014	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface	
2014	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds	
2014	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days,	
2015	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of payments ifmis processes within performance guidelines	ifmis processes up to 40,000 payment requests per day.	capacity to process 40,000 or more completed payment actions	
2015	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of financial transactions completed timely with zero errors	support processing of 40,000 housing payments per day	financial processing capacity to support 40,000 payments per day	
2015	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	number of resource planning transactions	ifmis process capacity at least 100,000 resource planning transactions/mo nth	establish process capacity of 100,00 transactions/mo nth	
2015	Build a Nimble, Effective Emergency Response System and a	*	٠	number of receivables processed	ifmis process 300 manual entries per day	ifmis can process 300 entries per day through the nemis interface	

	Table 1: Performance Information Table									
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results			
	Culture of Preparedness									
2015	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	*	*	elapsed time required to process interfaced payment batches	average transaction time should not exceed 2.16 seconds	average transaction processing time should not exceed 2.2 seconds				
2015	Build a Nimble, Effective Emergency Response System and a Culture of Preparedness	•	*	elapsed time requiredto processpaymen t request	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days	average processing timesshould not exceed 2 dayswith 95% of actions processed within 3 days.				

### Part III: For "Operation and Maintenance" investments ONLY (Steady State)

Section A: Cost and Schedule Performance (All Capital Assets)

	1. Compa	arison of Actua	al Work Comple	eted and Actua	I Costs to Curr	ent Approved l	Baseline	
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
Prior Years Operation and Maintenance	\$50.5	\$50.5	1996-10-01	1996-10-01	2005-09-30	2005-09-30	100.00%	100.00%
Operation and Maintenance	\$6.4	\$6.4	2005-10-01	2005-10-01	2006-09-30	2006-09-30	100.00%	100.00%
Investment Milestone - Working 3	\$6.0	\$6.0	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%
Investment Milestone - Working 4	\$5.2	\$5.2	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
Investment Milestone - Working 5	\$5.3	\$5.3	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
Operations and Maintenance FY10	\$5.5	\$4.6	2009-10-01	2009-10-01	2010-09-30		83.33%	83.33%
Operations and Maintenance FY11	*	*	2010-10-01		2011-09-30		0.00%	0.00%
Operations and Maintenance FY12	*	*	2011-10-01		2012-09-30		0.00%	0.00%
Operations and Maintenance FY13	*	*	2012-10-01		2013-09-30		0.00%	0.00%
Operations and Maintenance FY14	*	*	2013-10-01		2014-09-30		0.00%	0.00%
Operations and Maintenance FY15	*	*	2014-10-01		2015-09-30		0.00%	0.00%

<sup>\* -</sup> Indicates data is redacted.